GRC LIMITED

(Company Registration Number: 35479) (Incorporated in Bermuda)

RE-DESIGNATION OF NON-EXECUTIVE AND NON-INDEPENDENT CHAIRMAN TO EXECUTIVE CHAIRMAN AND CHANGE IN COMPOSITION OF THE BOARD AND BOARD COMMITTEES

The Board of Directors (the "**Board**") of GRC Limited (the "**Company**") wishes to announce the re-designation of Mr Chia Lee Meng Raymond ("**Mr Chia**") from Non-Executive and Non-Independent Chairman to Executive Chairman of the Company with effect from 1 September 2025 ("**Re-designation**"). Following the Re-designation, Mr Chia will step down as a member of the Remuneration Committee and Nominating Committee. The detailed announcement as required under Rule 704(7) of the Listing Manual of the SGX-ST in relation to the Redesignation has been separately announced by the Company today.

Following the Re-designation, the composition of the Board and Board Committees of the Company shall be as follows with effect from 1 September 2025:

Board of Directors

Mr Chia Lee Meng Raymond : Executive Chairman

Mr Michael Tong Chiew : Non-Executive and Non-Independent Director Mr Tang Jialin : Non-Executive and Non-Independent Director

Mr Abdul Jabbar Bin Karam Din : Lead Independent Director

Prof Low Teck Seng : Independent Director
Dr Neo Boon Siong : Independent Director
Mr Yeo Gek Leong Clarence : Independent Director
Mr Shng Yunn Chinn : Independent Director

Remuneration Committee

Mr Abdul Jabbar Bin Karam Din : Chairman Prof Low Teck Seng : Member Mr Yeo Gek Leong Clarence : Member

Nominating Committee

Mr Yeo Gek Leong Clarence : Chairman Mr Abdul Jabbar Bin Karam Din : Member Dr Neo Boon Siong : Member

The composition of the Audit and Risk Committee remain unchanged.

BY ORDER OF THE BOARD

Kong Wei Fung Company Secretary

29 August 2025